

WORLD SAILING **EVENTS COMMITTEE** **ANNUAL WORK PLAN 2026** **QUAD 2025-2028**

1. Committee Name:

Events Committee

2. Committee Members

Walter Boddener	BRA	m	Ferran Muniesa	ESP	m
Shevaun Bruland	AUS	f	N.N. (OCSC rep)	--	--
Saskia Clark	GBR	f	Piotr Oleksiak	POL	m
Lisa Dormanin (Athletes Committee rep)	AUS	f	Ed Russo	FRA	m
Paula Douat	COL	f	Aiko Saito (Vice Chair)	JPN	f
Tayfun Erey	TUR	m	Molly Vandemoer	USA	f
Nuno Gomes	ANG	m	Tian Wang	CHN	f
Anna Holmdahl White	SWE	f	Geoffrey Woolley	NZL	m
Wolfgang Mayrhofer (Chair)	AUT	m			

3. Board Liaisons

Daniel Belcher	Cory Sertl
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4. Working Groups

Working Group 1: Quota & Qualification LA 28	Lead			Members		
	Aiko Saito (Leader)	JPN	f	Tian Wang	CHN	f
	Molly Vandemoer (Co-Leader)	USA	f	Walter Boddener	BRA	m
				Lisa Dormanin (Athletes rep.)	AUS	f
				Michele Marchesini	ITA	m
				Ines Balestrini	ARG	f

Working Group 2 (EC & EQ): Events review Reg. 11.5	Lead			Members		
	Shevaun Bruland (Leader, EC)	AUS	f	Inés Balestrini (Coaches/TL)	ARG	f
	Laura Marimon Giovannetti (Co-Leader, EQ)	SWE	f	Mári Erdi (Athletes rep.)	HUN	f
				Niall McLeod (EQ)	GBR	m
				Matteo Plazzi (EQ)	ITA	m
				Aiko Saito (EC)	JPN	f
				Szymon Wierzbicki (EQ)	POL	m
				Geoffrey Woolley (EC)	NZL	m

Working Group 3: Format	Lead			Members		
	Piotr Oleksiak (Leader)	POL	m	Anna Holmdahl White	SWE	f
	Geoffrey Woolley (Co-Leader)	NZL	m	N.N. (OCSC representative)		
				Lisa Dormanin (Athletes rep.)	AUS	f
				Mark Robinson	GBR	m

				Guillaume Chiellino	FRA	M
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<u>Working Group 4: Affordable Olympic Classes Sailing</u>	<u>Lead</u>			<u>Members</u>		
	Saskia Clark (Leader)	GBR	f	Paula Douat	COL	f
	Nuno Gomes (Co-Leader)	ANG	m	Kimberly Lim (Athletes rep.)	SGP	f
				Sandi Dekleva	SLO	m
				Nadine Stegenwalner	GER	f

<u>Working Group 5: Regatta Calendar and Ranking</u>	<u>Lead</u>			<u>Members</u>		
	Ed Russo (Leader)	FRA	m	Ferran Muniesa	ESP	m
	Tayfun Erey (Co-Leader)	TUR	m	Aiko Saito	JPN	f
				Ben Remocker	CAN	m
				Matthias Schmid	AUT	m
				Pawel Kolodzinski (Athletes rep.)	POL	m

5. Remit and Strategic Alignment

[“Ready for the Future 2025-2029”](#)

[“Olympic Vision”](#)

[“Sustainability Agenda 2030”](#)

[“Steering the Course: Women in Sailing”](#)

[“Para Inclusive Strategy”](#)

[“Navigating Offshore”](#)

<u>Mission/Remit</u>	Mission Statement/Remit: Reaffirm the committee’s mission
<u>Alignment to WS Strategies</u>	
the qualification for the 2028 Olympic Sailing Competition and the related competition policies	Implementation requirements by IOC Olympic Vision Ready for the Future 2025-2029 Sustainability Agenda 2023 Steering the Course: Women in Sailing
the future of Olympic sailing events in the BNE 2032 quad and the groundwork for the update to the Olympic Vision for 2036 and 2040	Implementation requirements by IOC Olympic Vision Ready for the Future 2025-2029 Sustainability Agenda 2023 Steering the Course: Women in Sailing
the format definitions for the World Sailing Olympic events and Olympic Sailing Competitions	Implementation requirements by IOC and strong guidance by broadcasters Olympic Vision Ready for the Future 2025-2029 Sustainability Agenda 2023 Steering the Course: Women in Sailing
the concerns about rising non-material and material costs of Olympic sailing	Implementation requirements by IOC Olympic Vision Ready for the Future 2025-2029 Sustainability Agenda 2023 Steering the Course: Women in Sailing
the issues related to scheduling Olympic Class regattas in a	Olympic Vision Ready for the Future 2025-2029 Sustainability Agenda 2023

feasible way that is sustainable and optimises the sport's resources across the campaign cycle.	Steering the Course: Women in Sailing
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6. Objectives for the Year

List 3–5 specific, measurable, achievable, relevant, and time-bound (SMART) objectives for the year.

Objective 1	Continuously monitor the application of the nine recommendations supported by Council about Quota and Qualification System for the Los Angeles 2028 Olympic Sailing Competition.
Objective 2	Submit a recommendation about the four events from the 2028 Olympic Sailing Competition put under review (in line with Regulation 11.5 in cooperation with the Equipment Committee) to Council at the 2026 Annual Conference (or earlier).
Objective 3a	Monitor the 19 recommendations supported by Council in 2025 about various aspects of format for the 2028 Olympic Sailing Competition and report to Council at the 2026 Annual Conference (or earlier).
Objective 3b	Test and if necessary refine the 7 recommendations supported by Council in 2025 about Opening Series and Medal Series format for the 2028 Olympic Sailing Competition until 15 May 2026 and report to Council at the next meeting following this date.
Objective 4	Submit a preliminary set of recommendations about a) how to make all events supplied equipment by BNE 2032 (as per Olympic Vision) using the current Skiff equipment as a showcase and (b) to what degree the formats for the 2028 Olympic Sailing Competition are compatible with supplied equipment until the 2026 Annual Conference Events Committee Meeting.
Objective 5a	Continuously monitor the 4 recommendations supported by Council in 2025 about various aspects of Olympic Class regatta calendar and refine if necessary.
Objective 5b	Continuously improve the current ranking system.
Objective 5c	Together with a Board-led taskforce continuously support the development of a recommendation to Council about a World Cup, specifically considering accessibility, sustainability, financial affordability, and practical feasibility.

6. Key Activities

- Break down the objectives into actionable tasks with deadlines and responsible parties.
- Define key performance indicators (KPIs) to measure progress and success.
- Outline the resources required to achieve the objectives.

OBJECTIVE 1		Continuously monitor the application of the nine recommendations supported by Council about Quota and Qualification System for the Los Angeles 2028 Olympic Sailing Competition.		
TASKS	DEADLINE	RESPONSIBLE PARTY	KPI	RESOURCE REQUIRED
Develop a dashboard that allows monitoring the implementation of the recommendations	Q2 EC meeting	Working Group 1	Functioning simple dashboard (e.g., Excel-based)	Regular Working Group meetings; WS Staff Support
Monitor recommendation implementation and design interventions in case of should-is difference	As appropriate/Q3 EC meeting	Working Group 1	Existing log of monitoring; intervention history and impact analysis	Regular Working Group meetings; WS Staff support
Evaluate the bids for Olympic Continental Qualifiers and Last Chance Regatta	As appropriate	Working Group 1/Olympic Qualifier Bids Evaluation Panel	Timely, transparent and reasoned recommendations about the bids	Communication channels with WS Staff; Access to bids

OBJECTIVE 2		Submit a recommendation about the four events from the 2028 Olympic Sailing Competition put under review (in line with Regulation 11.5 in cooperation with the Equipment Committee) to Council at the 2026 Annual Conference (or earlier).		
TASKS	DEADLINE	RESPONSIBLE PARTY	KPI	RESOURCE REQUIRED
Revisit and (if necessary) modify process for the overall review	Q1 EC meeting	Working Group 2	Transparency and feasibility of the process	Regular Working Group meetings
Revisit and (if necessary) modify the structured set of criteria for assessing events put under review	Q1 EC meeting	Working Group 2	Transparency and feasibility of the process; plausibility of assessment criteria and their operationalization	Regular Working Group meetings; World Sailing Review of 2024 Olympic Sailing Competition (OSC); Targeted stakeholder consultation
Use the revisited and (if necessary) modified criteria to assess events put under review and formulate outcomes	Q3 EC meeting (or earlier)	Working Group 2	Transparency and feasibility of the process Coherent reasoning for each Event	Regular Working Group meetings; Targeted stakeholder consultation; Media data analysis OSC 2024; Proposals submitted by authorized persons via submission portal

Liaise with Equipment Committee and align recommendations as of Reg. 11.5: (i) retain the Event and retain the current Equipment; (ii) retain the Event but evolve the current Equipment; (iii) retain the Event but select new Equipment; or (iv) select a new Event (which must be decided at the same time) and select new Equipment (at a later date).	Q3 EC meeting (or earlier)	Working Group 2	Degree of alignment between recommendations by Equipment Committee and Events Committee	Regular Working Group meetings; linkages with Equipment Committee; joint meeting(s) between Equipment Committee and Events Committee
Formulate a recommendation to EC, including the possibility of various options in order of preference	Q3 EC meeting (or earlier)	Working Group 2	Strategically aligned and well-reasoned recommendation formulated in time	Regular Working Group meetings

OBJECTIVE 3a		Submit a recommendation to Council at the 2025 Annual Conference about the format of each event in the 2028 Olympic Sailing Competition		
TASKS	DEADLINE	RESPONSIBLE PARTY	KPI	RESOURCE REQUIRED
Develop a dashboard that allows monitoring the implementation of recommendations of various aspects of format	Q2 EC meeting	Working Group 3	Functioning simple dashboard (e.g., Excel-based)	Regular Working Group meetings; Regatta feedback; WS Staff Support
Monitor recommendations implementation and design interventions in case of should-is difference	ongoing	Working Group 3	Existing log of monitoring; intervention history and impact analysis	Regular Working Group meetings; Regatta feedback; WS Staff support

OBJECTIVE 3b		Submit a recommendation to Council at the 2025 Annual Conference about the format of each event in the 2028 Olympic Sailing Competition		
TASKS	DEADLINE	RESPONSIBLE PARTY	KPI	RESOURCE REQUIRED
Formulate test road map including tasks, timeline, and test evaluation taskforce.	EC Q1 Meeting	Working Group 3		Regular Working Group meetings; Regatta feedback; WS Staff Support
Implement test road map	Mid-May 2026	Working Group 3		Regular Working Group meetings; Regatta feedback; WS Staff Support
Summarize findings of the test phase	Mid-May 2026	Working Group 3		Regular Working Group meetings; Regatta feedback;

				WS Staff Support
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OBJECTIVE 4				
Submit a preliminary set of recommendations about a) how to make all events supplied equipment by BNE 2032 (as per Olympic Vision) using the current Skiff equipment as a showcase and (b) to what degree the formats for the 2028 Olympic Sailing Competition are compatible with supplied equipment until the 2026 Annual Conference Events Committee Meeting.				
TASKS	DEADLINE	RESPONSIBLE PARTY	KPI	RESOURCE REQUIRED
Collect and analyse data re the cost of Olympic campaigning in the Skiff (49er/49erFX)	EC Q3 meeting	Working Group 4	Working Paper 'Material costs of Skiff Olympic campaign'	Regular Working Group meetings Hard data on material costs from Skiff
Identify monetary and non-monetary requirements for supplied Skiff equipment at Olympic Games 2032	EC Q3 meeting	Working Group 4	Working Paper 'Requirements for supplied Skiff equipment at Olympic Games 2032'	Regular Working Group meetings
Progress report to EC	EC Q4 meeting (AC)	Working Group 4	Strategically aligned progress report formulated in time	Regular Working Group meetings

OBJECTIVE 5a				
Continuously monitor the 4 recommendations supported by Council in 2025 about various aspects of Olympic Class regatta calendar and refine if necessary.				
TASKS	DEADLINE	RESPONSIBLE PARTY	KPI	RESOURCE REQUIRED
Monitor Olympic Class regatta dates and venues	EC Q3 Meeting	Working Group 5	Transparent regatta monitor	Regular Working Group meetings
Check necessity of further developing regatta calendar and formulate improvements if necessary	EC Q3 Meeting	Working Group 5	Strategically aligned suggestion of refined regatta calendar formulated in time	Regular Working Group meetings

OBJECTIVE 5b				
Continuously improve the current ranking system.				

<u>TASKS</u>	<u>DEADLINE</u>	<u>RESPONSIBLE PARTY</u>	<u>KPI</u>	<u>RESOURCE REQUIRED</u>
Identify key areas of improvement	EC Q3 Meeting	Working Group 5	Roadmap for concrete improvement steps	Regular Working Group meetings; financial and human resources from World Sailing
Tackle selected areas of improvement	EC Q3 Meeting	Working Group 5	Start of implementation of improvement steps	Regular Working Group meetings; financial and human resources from World Sailing

<u>OBJECTIVE 5c</u>		Together with a Board-led taskforce continuously support the development of a recommendation to Council about a World Cup, specifically considering accessibility, sustainability, financial affordability, and practical feasibility.		
<u>TASKS</u>	<u>DEADLINE</u>	<u>RESPONSIBLE PARTY</u>	<u>KPI</u>	<u>RESOURCE REQUIRED</u>
Liaise with WS staff to jointly develop scenarios	EC Q3 Meeting	Working Group 5	Liaison established in time	Joint meetings with WS staff
Support the development of a recommendation of EC	EC Q3 Meeting	Working Group 5	Strategically aligned recommendation formulated in time	Regular Working Group meetings together with WS staff

7. Reporting and Review

- Quarterly updates of Council at the respective Council meetings (on request)
- Stakeholder involvement on Equipment and Format recommendations discussed at the AGM (on request)

8. Continuous Improvement

- Regular exchange during the year between EC Chair/Vice-Chair, WS Board liaisons (Daniel Belcher, Cory Sertl) and WS Staff liaisons (Michael Downing, Tim Hancock)
- Reflection session as part of the in-person meeting(s) of the EC during the Annual Conference 2026