

# **WORLD SAILING** **MATCH RACING COMMITTEE** **ANNUAL WORK PLAN 2026-2028**

## **1. Match Racing Committee**

## **2. Committee Members**

|                       |                      |                     |
|-----------------------|----------------------|---------------------|
| Anne Malledant FRA    | Leatrice Oatley BER  | Russell Green NZL   |
| Annika Carlunger SWE  | Michael O'Connor IRL | Luigi Bertini ITA   |
| Ute Monnin-Wagner AUT | Marios Zisimatos GRE | Michael Röllich FIN |
| Betsy Alison USA      | Nelson Horn Ilha BRA |                     |

## **3. Teams**

| <b>Teams</b>                          | <b>Lead</b>       | <b>Members</b>                                                                                                     |
|---------------------------------------|-------------------|--------------------------------------------------------------------------------------------------------------------|
| Youth                                 | Luigi Bertini     | Anne Malledant, Marios Zisimatos, Michael Röllich, Liz Baylis, Jordan Reece                                        |
| Women & WWMRT                         | Annika Carlunger  | Anne Malledant, Liz Baylis, Jordan Reece                                                                           |
| Blind                                 | Betsy Alison      | Michael O'Connor, Nelson Horn Ilha, Michael Röllich                                                                |
| Nations Cup                           | Michael O'Connor  | Betsy Alison, Leatrice Oatley, Luigi Bertini                                                                       |
| Special Events (AC, WMRT)             | Russell Green     | Michael Röllich, James Pleasance                                                                                   |
| Rules                                 | Michael Röllich   | Michael O'Connor, Luigi Bertini, Russell Green, Marios Zisimatos, Nelson Horn Ilha, Liaise with RRC Richard Slater |
| RM&O, Documents                       | Marios Zissimatos | Anne Malledant, Leatrice Oatley                                                                                    |
| Ranking & Grading                     | Anne Malledant    | Ute Monnin-Wagner, Michael Röllich, Sylvain Escurat, Maciek Cylupa                                                 |
| Sailor Experience                     | Ute Monnin-Wagner | Annika Carlunger, Betsy Alison, Marios Zissimatos                                                                  |
| Media & Communication, Event calendar | Leatrice Oatley   | Annika Carlunger, Michael Röllich                                                                                  |

## **4. Remit and Strategic Alignment**

[“Ready for the Future 2025-2029”](#)

[“Olympic Vision”](#)

[“Sustainability Agenda 2030”](#)

[“Steering the Course: Women in Sailing”](#)

[“Para Inclusive Strategy”](#)

|                                          |                                                                                                                                                                                                                                   |
|------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b><u>Mission/Remit</u></b>              | The purpose of the Match Racing Committee is to advise and report to Council on the: Promotion and co-ordination of match racing throughout the world, world championships in match racing, rankings and match race organisation. |
| <b><u>Alignment to WS Strategies</u></b> |                                                                                                                                                                                                                                   |

|                                                    |                                                                                                                                                                                                                                                                                                                             |
|----------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Link to</b>                                     | <b>World Sailing Strategy</b>                                                                                                                                                                                                                                                                                               |
| Events and Commercial                              | By providing high level competitions like the World Championships of Match Racing, the Nations Cup and the World Match Racing Tour and the Women's World Match Racing Tour – <b>attract commercial partners and enhance event visibility</b>                                                                                |
| Growth                                             | By promoting global reach through match racing events and rankings – <b>supporting sailor development</b> by creating a <b>pathway from fleet and Olympic sailing towards professional circuits and events</b> using match racing formats like the America Cup, SailGP and the World Match Racing Tour                      |
| Governance                                         | By ensuring efficient organisation of match racing through - <b>structured committee work and rankings management</b>                                                                                                                                                                                                       |
| Impact                                             | By offering competitive opportunities that can contribute to social and economic impact - by <b>engaging diverse sailing communities</b>                                                                                                                                                                                    |
| <b>World Sailing benefits from Match Racing by</b> | <ul style="list-style-type: none"> <li>• Enhancing its global visibility and commercial appeal</li> <li>• Supporting the development of skilled sailors</li> <li>• Providing structured governance models for match racing events</li> <li>• Contributing to the growth of vibrant sailing communities worldwide</li> </ul> |

## 5. Objectives for the Year

List 3–5 specific, measurable, achievable, relevant, and time-bound (SMART) objectives for the year.

|                    |                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|--------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Objective 1</b> | To fix the correct calculation of the World Sailing Match Racing Ranking                                                                                                                                                                                                                                                                                                                                                          |
| <b>Objective 2</b> | To develop and make easily accessible data from the Match Racing ranking by introducing a function that filter relevant data from the ranking for event organisers, teams and skippers.                                                                                                                                                                                                                                           |
| <b>Objective 3</b> | To support World Sailing in developing the match racing webpage on the World Sailing website where all relevant information concerning match racing can be stored for easy access to all stakeholders                                                                                                                                                                                                                             |
| <b>Objective 4</b> | To run the bid processes and recommend organisers to World Sailing Board of the 2027-2029 Youth and Women's World Championships                                                                                                                                                                                                                                                                                                   |
| <b>Objective 5</b> | To grow match racing worldwide together with local stakeholders and to help sailors to develop and learn skills that will be useful to them throughout their sailing lives and provide a pathway from dinghy racing into keelboat racing                                                                                                                                                                                          |
| <b>Objective 6</b> | <p>To improve the communication between event organisers, especially the hosts of the Youth and Women Match Racing World Championships and the Nations Cup, and World Sailing Communications, Digital &amp; Partnerships team.</p> <p>To secure that a smooth process is established with World Sailing to guarantee that World Sailing Match Racing events receive effective publicity through World Sailing media channels.</p> |

## 6. Key Activities

- Break down the objectives into actionable tasks with deadlines and responsible parties.
- Define key performance indicators (KPIs) to measure progress and success.
- Outline the resources required to achieve the objectives.

| <b>OBJECTIVE 1</b>            |                 | To fix the World Sailing Match Racing ranking calculation |                                                 |                                                            |
|-------------------------------|-----------------|-----------------------------------------------------------|-------------------------------------------------|------------------------------------------------------------|
| <b>TASKS</b>                  | <b>DEADLINE</b> | <b>RESPONSIBLE PARTY</b>                                  | <b>KPI</b>                                      | <b>RESOURCE REQUIRED</b>                                   |
| Implementation of calculation | 31.3.2026       | Raksha Patel, Cory Sertl, Corinne Migraine                | Successful Implementation by Q1 2026            | Stanimir Vasiliev, Eugene Dunkley, World Sailing IT budget |
| Ranking and Grading Team      |                 | Anne Malledant, Sylvain Escurat, Michael Röllich          | Consulting World Sailing on correct calculation | Time                                                       |

| <b>OBJECTIVE 2</b>                   |                 | To develop the filtering function for World Sailing ranking |                                                           |                                                            |
|--------------------------------------|-----------------|-------------------------------------------------------------|-----------------------------------------------------------|------------------------------------------------------------|
| <b>TASKS</b>                         | <b>DEADLINE</b> | <b>RESPONSIBLE PARTY</b>                                    | <b>KPI</b>                                                | <b>RESOURCE REQUIRED</b>                                   |
| Implementation of filtering function | 31.3.2026       | Raksha Patel, Cory Sertl, Corinne Migraine                  | Successful Implementation by Q1 2026                      | Stanimir Vasiliev, Eugene Dunkley, World Sailing IT budget |
| Ranking and Grading Team             |                 | Anne Malledant, Sylvain Escurat, Michael Röllich            | Consulting World Sailing on concrete need and performance | Time                                                       |

| <b>OBJECTIVE 3</b>           |                 | To support World Sailing in developing the match racing webpage |                                                           |                                      |
|------------------------------|-----------------|-----------------------------------------------------------------|-----------------------------------------------------------|--------------------------------------|
| <b>TASKS</b>                 | <b>DEADLINE</b> | <b>RESPONSIBLE PARTY</b>                                        | <b>KPI</b>                                                | <b>RESOURCE REQUIRED</b>             |
| Develop Match Racing webpage | 31.3.2026       | Scott Dougal, Cory Sertl, Corinne Migraine                      | Successful Implementation by Q1 2026                      | Daniel Nash, World Sailing IT budget |
| Ranking and Grading Team     |                 | Anne Malledant, Michael Röllich                                 | Consulting World Sailing on concrete need and performance | Time                                 |

| <b>OBJECTIVE 4</b> |                 | To run the bid processes and recommend organisers to World Sailing Board of the 2027-2029 Youth and Women's World Championships |            |                          |
|--------------------|-----------------|---------------------------------------------------------------------------------------------------------------------------------|------------|--------------------------|
| <b>TASKS</b>       | <b>DEADLINE</b> | <b>RESPONSIBLE PARTY</b>                                                                                                        | <b>KPI</b> | <b>RESOURCE REQUIRED</b> |

|                                                                                                                                 |           |                                                  |                                                                                                                |             |
|---------------------------------------------------------------------------------------------------------------------------------|-----------|--------------------------------------------------|----------------------------------------------------------------------------------------------------------------|-------------|
| To run the bid process for the 2027-2029 Youth and Women's World Championships                                                  | 31.3.2026 | Corinne McKenzie                                 | Bid process running                                                                                            | Time effort |
| Bid evaluation panel makes a recommendation to the Match Racing Committee and the Match Racing Committee to World Sailing board | 31.3.2026 | Annika Carlunger, Luigi Bertini, Michael Röllich | Recommendation to World Sailing board of organisers for the Youth and Women's Match Racing World Championships | Time effort |
| Event contracts with organisers of the Youth and Women's Match Racing World Championships                                       | 30.6.2026 | Corinne McKenzie                                 | Successful event contracts                                                                                     | Time effort |

| <b>OBJECTIVE 5</b>                                                                                                    |                 | To grow match racing worldwide                   |                                                                                                               |                                                              |
|-----------------------------------------------------------------------------------------------------------------------|-----------------|--------------------------------------------------|---------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|
| <b>TASKS</b>                                                                                                          | <b>DEADLINE</b> | <b>RESPONSIBLE PARTY</b>                         | <b>KPI</b>                                                                                                    | <b>RESOURCE REQUIRED</b>                                     |
| Extract data from World Sailing ranking                                                                               | 31.3.2026       | Corinne McKenzie, Pedro Rodrigues, Miguel Amaral | Access to relevant data (#events, #nations, #teams, geographical spread, ... from 2021-2024 and 2025 forward) | Time effort and access to World Sailing Match Racing ranking |
| Match Racing Committee – create visual representation of data and draws conclusions together with World Sailing staff | 30.4.2026       | Michael Röllich, Anne Malledant                  | Visual representations of data and drawing of conclusions is done                                             | Time effort                                                  |
| MR – Race Organisation and Management Manual updated                                                                  | 31.3.2026       | Marios Zisimatos, Anne Malledant                 | Manual published on World Sailing website                                                                     | Time effort                                                  |
| Development needs identified and prioritised                                                                          | 31.5.2026       | Michael Röllich, Anne Malledant                  | List of prioritised development needs created                                                                 | Time effort                                                  |

| <b>OBJECTIVE 6</b>                                                                                                 |                 | To secure an effective process for distributing World Sailing Match Racing events in World Sailing media channels |                                                                 |                          |
|--------------------------------------------------------------------------------------------------------------------|-----------------|-------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------|--------------------------|
| <b>TASKS</b>                                                                                                       | <b>DEADLINE</b> | <b>RESPONSIBLE PARTY</b>                                                                                          | <b>KPI</b>                                                      | <b>RESOURCE REQUIRED</b> |
| Include World Sailing media criteria in the bid documentation and event agreements with roles and responsibilities | 31.3.2026       | Scott Dougal, Corinne McKenzie                                                                                    | Criteria included in bid documents and event agreements         | Time effort              |
| Match Racing Committee - Media & Communications team                                                               | 31.3.2026       | Leatrice Oatley, Annika Carlunger, Michael Röllich                                                                | Write and visualise process with roles and responsibilities and | Time effort              |

|                                                                                                                                |           |                            |                                                          |             |
|--------------------------------------------------------------------------------------------------------------------------------|-----------|----------------------------|----------------------------------------------------------|-------------|
|                                                                                                                                |           |                            | secure that events organisers know how the process works |             |
| Consult with World Sailing Technical Delegates who represent World Sailing at Youth and Women Match Racing World Championships | 31.3.2026 | Liz Baylis, Anne Malledant | Document practices                                       | Time effort |

### **7. Reporting and Review**

Establish a process for regular reporting and review.

Example: "Submit quarterly progress reports to the World Sailing Board and present findings at the annual general meeting."

### **8. Continuous Improvement**

Include a section for lessons learned and recommendations for the next year.