

WORLD SAILING **REGIONAL GAMES COMMITTEE** **ANNUAL WORK PLAN 2026** **QUAD 2025-2028**

1. Committee Name:

Regional Games Committee

2. Committee Members

Abdur Rehman Arshad (PAK) Chair	Elias Gonzalez Robles (MEX)	Jerry Rollin (PHI)
Sofia Papadopoulou (GRE) Vice Chair	Hocine Lali (ALG)	Penny McIntyre (BAR)
Antonietta de Falco (ITA)	Ioannis Papazoglou (CYP)	Ricardo Navarro (BRA)
Christian Daianu (ROM)	Jorge Barreda (PER)	Sharon Hardwick (BIZ)
David Brookes (AUS)	Martha Juliana Acevedo Danner (COL)	Zouhair Lebbat (UAE)
Representative from the Para Sailing Committee (TBC)		

3. Board Liaisons

Beatriz González Luna	Sophia Papamichalopoulos	
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4. Working Groups

<u>Working Group</u>	<u>Lead</u>	<u>Members</u>
Development	Sharon Hardwick	Ricardo Navarro, Penny McIntyre, David Brookes
Calendar	Hocine Lali	Jorge Barreda, Christian Daianu, Abdur Rehman Arshad
Impact	Sofia Papadopoulou	Antonietta De Falco, Ioannis Papazoglou, Zouhair Lebbat
Technical	Elias Gonzalez	Martha Juliana Acevedo, Jerry Rollin, Para Sailing Committee Representative

5. Remit and Strategic Alignment

[“Ready for the Future 2025-2029”](#)

[“Olympic Vision”](#)

[“Sustainability Agenda 2030”](#)

[“Steering the Course: Women in Sailing”](#)

[“Para Inclusive Strategy”](#)

[“Navigating Offshore”](#)

<u>Mission/Remit</u>	The Regional Games Committee’s mission is to: a) Promote I. sailing at any games that already include sailing in their sports programme; and II. the inclusion of sailing on the sports programme in all major regional games and as many other games as is feasible; and
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	III. the inclusion of para sailing in regional games and regional para games. (b) the inclusion of sailing and para sailing in regional games and regional para games to promote the sport of sailing generally throughout the various regions; (c) technical and instructional resources of World Sailing to maintain and improve the standard of competitive sailing and the standards of technical supervision at regional games to a level that these events could serve as qualifying events for the Olympics and Paralympics; (d) guidance on the format and programme of the regional games sailing events and regional sailing championships; (e) the promotion the organization of regional sailing championships in addition to the regional games; (f) the promotion of participation of women and youth in all regional games sailing events.
<u>Alignment to WS Strategies</u>	
Ready for the Future	The Regional Games are at the core of 2 of the 4 pillars of the Ready for the Future Strategy. In terms of growth of the sport , the Regional Games plays a significant role in the development of WS's plan to create regional hubs and allowing more opportunities for MNA's and sailors to engage in the sport. The Development Survey in 2025 provided insight into the role the Regional Games has on development of the sport in a region. The importance of larger Regional Games hosting an Olympic Qualifier was identified as it not only engages the NOC in each country which provides greater funding opportunities, it also provides more opportunities to build capacity with sailors, coaches, officials around the Regional Games This year, the Development WG will create a strategic framework on how to increase training opportunities around the key Regional Games. The Impact WG also conducted a Survey in 2025 to gather insights into the role of the Regional Games on the impact of the sport. They gained insights into the barriers to participation and the social, financial and participation impact from the regional games in each continent. They will continue with this work in 2026.
World Sailing Olympic Vision	The Regional Games Committee confirmed at their November meeting their support of the Regional Games as an Olympic Qualifier and the importance that they play not only for the sailors and MNAs in the region but also to the Games organizers themselves. It strengthens their ability to source funding, increase media coverage, and engage with the NOC's in the region which unlocks funding resources for the athletes and MNA's. Hosting an Olympic Qualifier at the Regional Games is fundamentally important to high performance sailing in the region. It provides the pathway to the Olympics that otherwise would not be available, thus reducing the cost of participating in the Olympic Games, a key value of the Olympic Vision. The Calendar WG will continue to work on a 4-year Regional Games calendar that is integrated into the WS Olympic Calendar. They are working on a categorization tiered model so that World Sailing can determine their level of engagement with a Regional Games. Small, medium and /orlarge. The Technical WG is in the final stages of completing the Technical Guide for Regional Games that will be used by TD's in their work to guide them and the organizers of the technical requirements of hosting a RG Sailing Competition.

	This guide will ensure that the sailing competition is delivered at a high standard.
Sustainability Agenda 2030	The Regional Games in its' entirety are not under the authority of World Sailing. However, we do have the influence and a responsibility to ensure that the sailing competition is delivered with our Agenda 2030 standards as much as possible. The Sailors for the Sea, Clean Regattas Tool Kit will be integrated into our updated Technical Guide for Regional Games. Leaving an environmental and sustainability legacy behind after the games at the sailing venue will be important. The Impact WG survey sent out in 2025 has provided some insights into the social & economic impact of the Regional Games in a region. They will continue to explore this area and are planning on another survey in 2026 to gather specific data and additional information.
Steering the Course	The Impact and Development WG's survey in 2025 has provided insights and information on the gender participation of the athletes, coaches and support team for each of the Regional Games – big and small. The outcome of their survey indicated that there is a need to increase training for women as coaches and officials around the Regional Games. As a result, they are creating a framework to achieve this with the goal of meeting WS's target of women race officials by LA 28.
Para Inclusive Strategy	The Calendar WG has identified additional Regional Games for the Para Inclusive Sailing Community. A Para Sailing Representative will be appointed to the committee . The Proposal from the Chair of the Regional Committee to add this person was approved at the November AGM. Once this person is appointed on the Committee, they will work across the 4 Working Groups, to assist them with the calendar of events, the development and impact of Para inclusive Sailing in a Regional Games, as well as, including the Para event specifications in the guidebook. There is no question that if Para Sailing returns to the Paralympics, the role of the Regional Games may become very important not only for training and participation at a regional level, but also for qualification to the Paralympics
Navigating Offshore	N/A

6. Objectives for the Year

List 3–5 specific, measurable, achievable, relevant, and time-bound (SMART) objectives for the year.

Objective 1	Create a Development Plan around the Regional Games to be implemented in 2027.
Objective 2	Categorize the Regional Games into different groups to determine the level of WS Engagement by Q3.
Objective 3	Rollout 2025 Impact Survey Actionable Recommendations (Pilot to Scale) in Q1 with the goal of defining an Impact Assessment Framework by Q4.
Objective 4	Complete the updated Technical Guide for Sailing Competition Delivery at Regional Games for implementation by end of 2026
Objective 5	

6. Key Activities

- Break down the objectives into actionable tasks with deadlines and responsible parties.
- Define key performance indicators (KPIs) to measure progress and success.
- Outline the resources required to achieve the objectives.

OBJECTIVE 1				
Create a Development Plan around the Regional Games				
TASKS	DEADLINE	RESPONSIBLE PARTY	KPI	RESOURCE REQUIRED
Create a strategic plan & framework to prepare race officials to officiate at specific regional games -	Q4	Development WG	# of Training events at Specific Games	Consult with RMSC and Race Officials Committee on plan. WS instructors/developers. Also budget to run training events
Create & send a survey to MNA's to determine how Regional Games could help to develop sailing in their countries	Q4	Development WG	50% of WS Members respond to survey.	Staff resource and access to Survey Platform to send Survey to MNA's
Create a strategic framework to facilitate the implementation of Training Camps for athletes before a RG event (eg. MAYA WIND FEST)	2028	Development WG	# of participants attending	Equipment, WS Coaches, Budget: through OS and Athlete preparedness funds
Create the framework to establish a Regatta Series for sailors around selected Regional Games.	2028	Development WG	number of host countries to make a series regatta	MNAs, Budget, equipment, logistics, & venues

OBJECTIVE 2				
Categorize the Regional Games into Tiers to define the level of WS Engagement				
TASKS	DEADLINE	RESPONSIBLE PARTY	KPI	RESOURCE REQUIRED
Research all regional games & determine if sailing and/or Para Inclusive Sailing is on the competition schedule.	Q2	Calendar WG	Comprehensive list of regional games with sailing & Para Sailing	Work with the Para Sailing Committee and staff
Categorizing Regional Games into Tiers based on factors such as scale, level of competition, and participant demographics. Consider factors like the number of participants, the level of competition, and the overall budget.	Q3	Calendar WG	Categorization framework and classification of all regional games complete	WS Staff to assist
Determine the appropriate level of WS engagement in each category of Regional Games. This should be based on the resources available and the needs of each game.	Q4	Calendar WG	Defined WS engagement levels aligned with game categories	WS Staff to assist.
Update the 4-Year Regional Games calendar on an ongoing basis to be posted on WS Website	Q\$	Calendar WG		

OBJECTIVE 3		Strengthen World Sailing's impact evidence base by applying an agreed Impact Assessment Framework through a structured survey cycle, delivering Board-ready insights and recommendations		
TASKS	DEADLINE	RESPONSIBLE PARTY	KPI	RESOURCE REQUIRED
Refine and confirm the Survey + Impact Assessment Framework using lessons from the 2025 pilot (incl. question clarity, data fields, EDI & sustainability indicators, and survey structure).	Early March Q1 2026	Impact WG (Lead: Sofia) + WS Staff support	Final survey version approved by WG;	Survey platform access & staff coordination
Define survey population + distribution plan (MNAs with sailing in Regional Games / target contacts; include selected event organisers where feasible) and prepare comms pack (cover note, FAQs).	End March Q1 2026	Impact WG (Lead: Sofia) + WS Staff support	Final survey version approved by WG;	Survey platform access & staff coordination
Launch survey + engagement: run 1–2 info sessions for MNAs/organisers to increase response rate and clarify definitions.	Q2(Apr-Jun) 2026	Impact WG + WS Staff	≥ 50% response rate from targeted MNAs (or agreed target); representation across multiple regions	Zoom/Teams; presentation materials; staff support
Analyse results + produce outputs: data analysis, summary dashboard (high-level), identify 4–6 short case examples (barriers/enablers) to illustrate findings.	Q3(Jul-Sep) 2026	Impact WG (data lead TBC) + WS Staff	Analysis completed; dashboard draft produced; 4–6 cases documented	Basic data analysis support; time for interviews where needed
Deliver Board-ready “Impact Insights & Recommendations” report + Toolkit (top findings, priority actions, and how results inform RGC service levels / support interventions). Present to RGC and Board Liaisons.	Q4(Oct-Nov) 2026	Impact WG + WS Staff	Report submitted; minimum 5 actionable recommendations; at least 1–2 recommendations adopted into 2027 planning	Editing/design support; staff time; approval routing

OBJECTIVE 4		Complete the updated Technical Guide for Sailing Competition Delivery at Regional Games		
TASKS	DEADLINE	RESPONSIBLE PARTY	KPI	RESOURCE REQUIRED
Complete the content of the Technical Guide for Regional Games in English & Spanish and consult with technical experts on specific content.	June 2026	Technical WG	Complete guide in 2 languages.	Working Group Members, WS Staff, Graphic Design.
Work with the Para Sailing Committee Representative to create a version modified for Para Sailing Regional Games.	June 2026	Technical WG & Para Sailing Representative on the RG Committee	Para Version is used for World Abilitysport Youth Games in June	Working Group. Para Sailing Committee Representative, WS Staff
Distribute the Technical Guide for Regional Games to TD's, Race Officials, and post online for access by MNA's and future Regional Games organizers.	October 2026	Technical WG	Implement the Guide in at least two Regional Games in 2026.	Working Group, WS Staff,
Review Regional Games TD reports and update Guidelines as required on an ongoing basis.	October 2026	Technical WG		Working Group WS Staff

OBJECTIVE 5		]		
TASKS	DEADLINE	RESPONSIBLE PARTY	KPI	RESOURCE REQUIRED

7. Reporting and Review

Establish a process for regular reporting and review.

Example: "Submit quarterly progress reports to the World Sailing Board and present findings at the annual general meeting."

8. Continuous Improvement

Include a section for lessons learned and recommendations for the next year.