

WORLD SAILING

YOUTH EVENTS COMMITTEE

ANNUAL WORK PLAN 2026

1. Committee Name

Youth Events Committee

2. Committee Members

Piotr Oleksiak - CHAIR	Charles Glover	Jingting Han
Elizabeth Kratzig - VICE CHAIR	Felicity Rodness	Leslie Tan
Aiko Saito	Freya Mors	Mandiaye Diouf
Alessandra Sensini	Ganapathy Kelapanda Chengappa	Sam Mackay
Sarah Ogilvie	Sharon Burgess Hardwick	Sofia Papadopoulou

3. Working Groups

<u>Working Group</u>	<u>Lead</u>	<u>Members</u>
Youth Olympic Games	Alessandra Sensini	Elizabeth Kratzig, Sofia Papadopoulou, Mandiaye Diouf, Benoit Treguilly
Event Standards & Essentials	Leslie Tan	Sharon Hardwick, Sarah Ogilvie, Charles Glover, Sam Mackay, Ganapathy Kelapanda Chengappa
Event Organization Financial Feasibility	Felicity Rodness	Freya Mors, Han Jingting, Walter Boddener, Alex Colo, Edwin Lodder

**Pending invitation*

4. Remit and Strategic Alignment

[“Ready for the Future 2025-2029”](#)

[“Olympic Vision”](#)

[“Sustainability Agenda 2030”](#)

[“Steering the Course: Women in Sailing”](#)

[“Para Inclusive Strategy”](#)

<u>Mission/Remit</u>	Mission Statement/Remit: Reaffirm the committee’s mission
<u>Alignment to WS Strategies</u>	
Ready for the Future	Create training and education programmes to support our National Federations in sustaining grassroots development for sailors.
Ready for the Future	Invest in the development of young sailors through regional hubs and collaborate with our Continental Associations to facilitate training for sailors, coaches and officials.
Ready for the Future	Develop youth competition to create opportunities for more sailors to compete, balancing the optimum frequency of a potential regional competition and the Youth Sailing World Championships.
Ready for the Future	Enable delivery of a simplified, prioritised World Sailing events programme through to 2032.
Ready for the Future	Ensure revenue from regulating the sport meets the cost of our administration processes.

5. Objectives for the Year

List 3–5 specific, measurable, achievable, relevant, and time-bound (SMART) objectives for the year.

Objective 1	Support World Sailing staff, the selected bidder, and relevant stakeholders in developing a lasting legacy in Africa, while ensuring that the chosen event format and rules are appropriate to the objectives of the event and the level of the selected competitors.
Objective 2	Define and document minimum on-water racing and onshore organisational standards for the Youth Sailing World Championships.
Objective 3	Use the financial data collected in 2025 from at least three major Youth Events to benchmark typical cost structures, and develop documented recommendations and best-practice guidelines for cost efficiency in future events.
Objective 4	Use participation and demographic data gathered in 2025 to review and assess the events and classes participating in the Youth Sailing World Championships, comparing YSWC attendance with Class World Championships, and to inform decisions on future event composition and strategies.
Objective 5	Review relevant World Sailing policies within the remit of the Youth Events Committee to ensure they remain current, relevant, and aligned with the needs of youth events.

6. Key Activities

- Break down the objectives into actionable tasks with deadlines and responsible parties.
- Define key performance indicators (KPIs) to measure progress and success.
- Outline the resources required to achieve the objectives.

OBJECTIVE 1		Support World Sailing staff, the selected bidder, and relevant stakeholders in developing a lasting legacy in Africa, while ensuring that the chosen event format and rules are appropriate to the objectives of the event and the level of the selected competitors.		
TASKS	DEADLINE	RESPONSIBLE PARTY	KPI	RESOURCE REQUIRED
Work with World Sailing staff and the selected bidder to define clear legacy objectives for Africa and agree on measurable outcomes.	06.2026	YOG WG	Report prepared	Time commitment from Youth Events Committee members and World Sailing staff
Review and provide recommendations on the proposed event format and rules to ensure alignment with the event objectives and the level of the selected competitors.	06.2026	YOG WG	Report prepared	Time commitment from Youth Events Committee members and World Sailing staff
Monitor delivery and capture key lessons learned to inform future Youth Events and legacy initiatives in developing regions.	11.2026	YOG WG	Report prepared	Time commitment from Youth Events Committee members and World Sailing staff

OBJECTIVE 2		Define and document minimum on-water racing and onshore organisational standards for the Youth Sailing World Championships.		
TASKS	DEADLINE	RESPONSIBLE PARTY	KPI	RESOURCE REQUIRED
Review and analyse feedback and survey data collected at the 2025 Youth Sailing World Championships from all key stakeholders.	06.26	Event Standards & Essentials	Review finalised	Time commitment from Youth Events Committee members and World Sailing staff
Define minimum on-water racing and onshore organisational standards based on identified best practices and recurring issues.	09.26	Event Standards & Essentials	Document prepared	Time commitment from Youth Events Committee members and World Sailing staff
Document and submit the proposed standards for validation and adoption within the World Sailing framework.	Annual Conference	Event Standards & Essentials	Proposal submitted	Time commitment from Youth Events Committee members and World Sailing staff

OBJECTIVE 3		Use the financial data collected in 2025 from at least three major Youth Events to benchmark typical cost structures, and develop documented recommendations and best-practice guidelines for cost efficiency in future events.		
TASKS	DEADLINE	RESPONSIBLE PARTY	KPI	RESOURCE REQUIRED
Identify and document best practices and effective cost-saving measures used by organisers.	06.26	Financial Feasibility working group	Report prepared	Time commitment from Youth Events Committee members and World Sailing staff
Produce a concise report outlining cost and income benchmarks and best-practice recommendations to support more efficient delivery of future Youth Events.	Annual Conference	Financial Feasibility working group	Report prepared	Time commitment from Youth Events Committee members and World Sailing staff

OBJECTIVE 4		Use participation and demographic data gathered in 2025 to review and assess the events and classes participating in the Youth Sailing World Championships, comparing YSWC attendance with Class World Championships, and to inform decisions on future event composition and strategies.		
TASKS	DEADLINE	RESPONSIBLE PARTY	KPI	RESOURCE REQUIRED
Consolidate and review participation and demographic data collected in 2025 across major youth events and classes	06.26	YEC – Participation	Report prepared	Time commitment from Youth Events Committee members and World Sailing staff
Use the findings to review the suitability of events and classes included in the Youth Sailing World Championships and to inform future event composition and participation strategies.	Annual Conference	YEC – Participation	Report prepared and proposal submitted	Time commitment from Youth Events Committee members and World Sailing staff

OBJECTIVE 5		Review relevant World Sailing policies within the remit of the Youth Events Committee to ensure they remain current, relevant, and aligned with the needs of youth events.		
TASKS	DEADLINE	RESPONSIBLE PARTY	KPI	RESOURCE REQUIRED
Review, and assess World Sailing policies within the remit of the Youth Events Committee to confirm their relevance, effectiveness, and alignment with current youth event practices and strategic objectives.	06.26	YEC	Report prepared	Access to data and time commitment from Youth Events Committee members and World Sailing staff
Propose updates or recommendations to World Sailing, where required, to ensure policies remain current and fit for purpose.	Annual Conference	YEC	Report prepared and proposal submitted	Time commitment from Youth Events Committee members and World Sailing staff

7. Reporting and Review

Submit progress reports to the World Sailing Board and present findings at the annual general meeting.

8. Continuous Improvement

Include a section for lessons learned and recommendations for the next year.